





## **Let Managers Manage?**

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From making to letting managers manage:

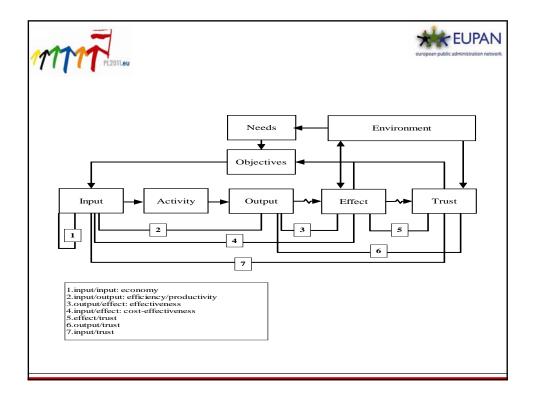
- Working towards results
- Cross boarder authority
- Citizen/ customer involvement
- Leadership
- Change and culture

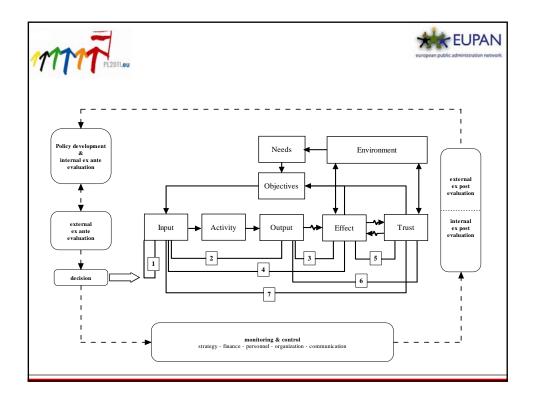


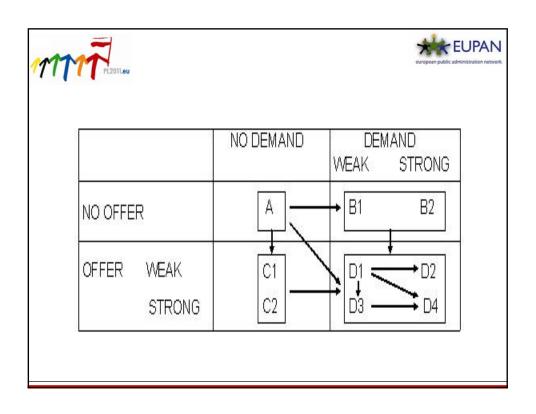


Let managers manage by using results?

Responsibility vs accountability: Span of performance





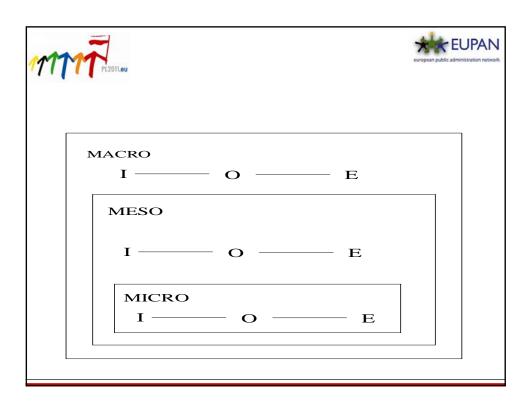






Let managers manage with cross boarder authority?

- -Depth of performance: levels of government
- -Public-public partnerships

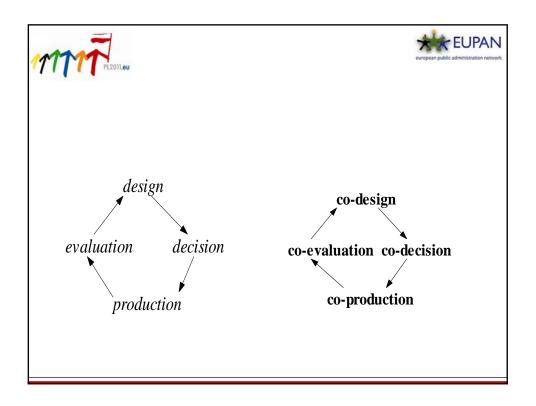






Let managers manage with the support of citizens and customer involvement?

-Public-private partnerships (performance governance)

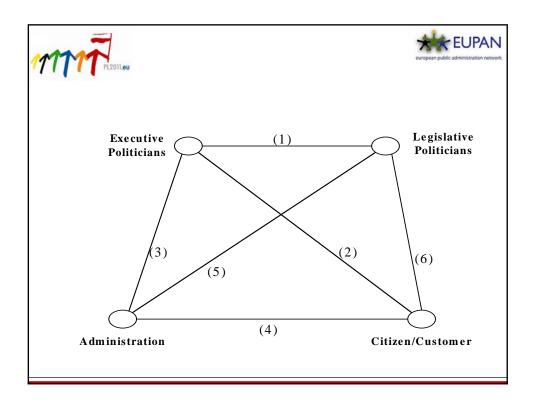






Letting managers manage through leadership?

-Political, administrative, and citizen leadership







Letting managers manage within their culture

 -Power distance; uncertainty avoidance; individualism/collectivism; masculinity/ femininity; long term/ short term





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